

# What was our objective & approach?

Our key objective from this project:

To adopt a consumer centric approach for surfacing key economic opportunities for the West Coast by:

- 1. Understanding the travel mindsets, needs and behaviours of the domestic audience to optimise opportunities for the West Coast
- 2. Understanding the 'hooks' that can motivate New Zealanders to consider the West Coast

### How did we go about it?



## 1. Workshop session

Discussing and exchanging ideas with key Development West Coast stakeholders on what we already know, and what we want to know



2. 12 In-depthinterviews

Speaking with individuals for an hour to understand their process and motivations when it comes to a domestic holiday



3. Two Co-design focus groups

Speaking with 2 groups of 8 consumers for two hours in AKL and CHC to take early concepts in and craft them together



4. Nationwide feedback

We surveyed 1,142
people in our One
Picture Neighbourhood
who answered 7
questions about the
West Coast. Note: Not
a representative
sample

Interestingly, and unlike other destinations in NZ, we were seen as a district, rather than a collection of towns each promising something unique

We had few defining narratives around specific towns... not even Hokitika was synonymous with any one thing

Which means when Kiwis think about a trip to the West Coast, it's hard to know where to start

Mining & Settler towns

Incredible bush and coastline

**Glaciers** 

# The opportunity we heard time and time again is that once you've been there, you'll want to go back

- As we were talking to those who had been on a trip to the West Coast, it always came up that they had something left unfinished that they'd love to go back and do
  - There was a sense that it's truly hard to understand all the things you can do there until you visit
- We're so vast and interesting, this happens naturally. We heard stories of people coming over for Wild Foods, or the Greymouth Bike Race, and racking up lists of things to do the next time they returned
- This was reflected in the survey we ran... of those who had been to the West Coast before,
   92% want to return



SO: We need to think about how we get visitors there the first time, and then our natural assets and interesting people bring them back

In our experience, domestic travelers are looking for a mix of four needs when dreaming & planning a trip

The 4 MINDSETS we know drives travel behaviour and planning

#### **Play**

A trip surrounded by fun and activities that bring you together

#### Thrill

Seeking a departure from the road well trodden / a younger mindset

#### Refresh

A 'flop and drop' location focused on food, drinks and comfort

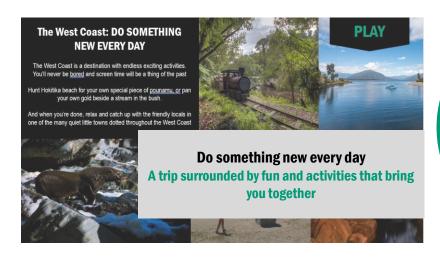
### Knowledge

Passing of knowledge and appreciation of where you/or others have come from

We confirmed these four needs still represented what was required to start the DREAM phase, but pivotally what was important to begin the PLAN phase...

What will my holiday be made up of and what will I be doing?

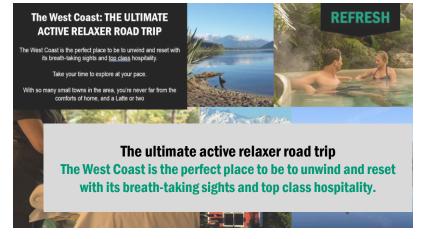
# For this process, we created five distinct territories based on these needs



West Coast
Untamed
Natural
Wilderness









### And how did they perform?

Unsurprisingly, those based on activities and relaxing had wide appeal

But the spread of appeal shows that the Coast has the ability to meet the needs of a wide set of travellers











### We also tested 'Untamed Natural Wilderness'



The tagline worked generally for most consumers we spoke to – it highlighted our biggest natural asset... our natural beauty. So for someone looking for a holiday in the wildest parts of NZ, it's perfect

But the 'untamed' part can make some question whether a West Coast holiday will be 'roughing it'... we do need to soften this for some comms executions and think about how one persons 'tame' can be another's 'untamed'

#### What might 'untamed' look like in each





Do something new every day
A trip surrounded by fun and activities that
bring you together



The ultimate active relaxer road trip
The West Coast is the perfect place to be to
unwind and reset with its breath-taking
sights and top class hospitality.



New Zealand's outdoor museum
Passing of knowledge and understanding
about New Zealand's pioneer past, as well as
getting hands on with NZ's flora and fauna







Untamed natural wilderness Getting deep into the wilderness and losing yourself



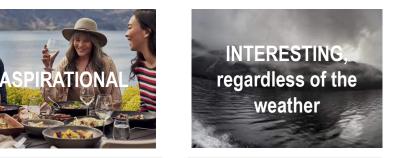
# It's a combination of these 5 drivers that shift us from dreaming to planning

Is it...









Being front of mind when I think about an NZ holiday

How long does it take to get there and how hard is it to travel around

Having both the time and the financial capability to afford to do what I want to do Something to get look forward to and can't wait to post on Instagram Even in a storm I will have something to do, a comfortable spot and not feel like I've missed out

AND WHILE NOT ALL NEED TO BE PERFECT, THERE'S GOT TO BE ENOUGH POSITIVE ELEMENTS TO BALANCE OUT THE COMPROMISES

THE MORE OF THESE DRIVERS THAT ARE ALIGNED THE FASTER OUR DECISION MAKING BECOMES

Middling Mental and Physical availability scores mean we currently aren't an 'easy' destination

BUT with Interesting and Aspirational being our lead drivers, we are in better space than many

Both are strong pull factors that help enable the planning process. Once combined with a better Mental Availability score, will help us overcome some of our other physical and cost-based challenges that are hard to change

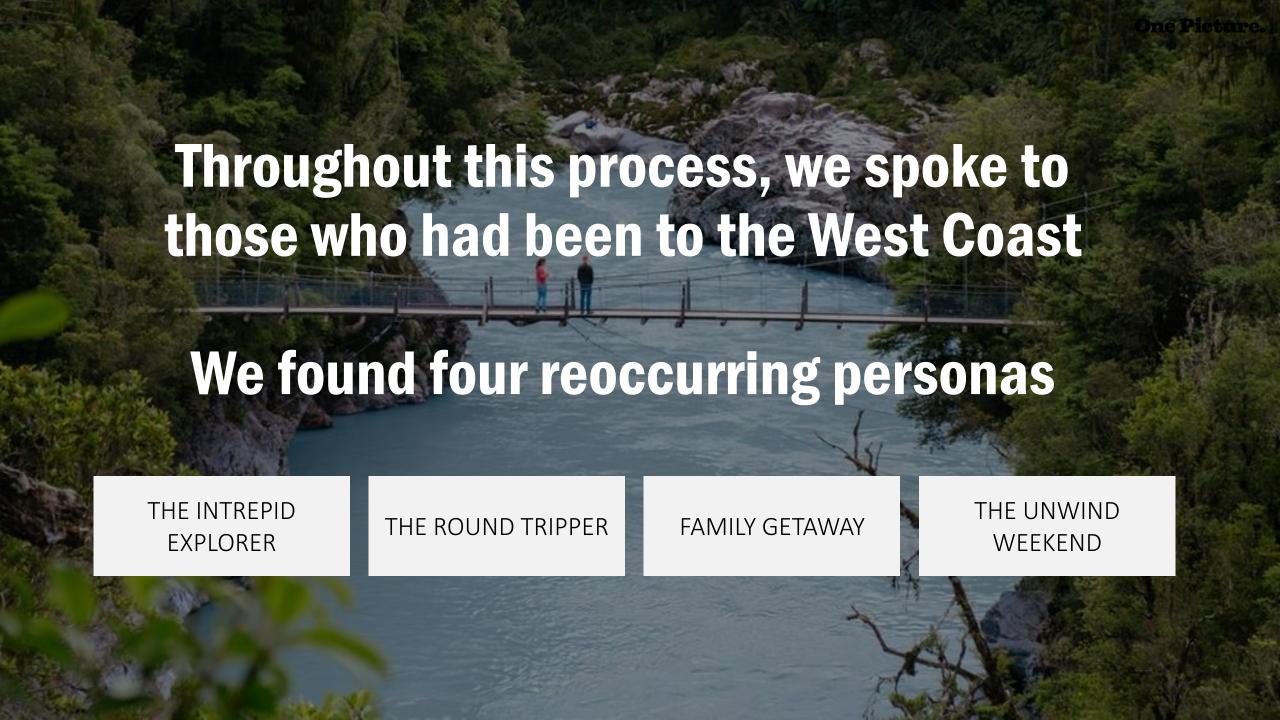
MENTALLY AVAILABLE

PHYSICALLY AVAILABLE

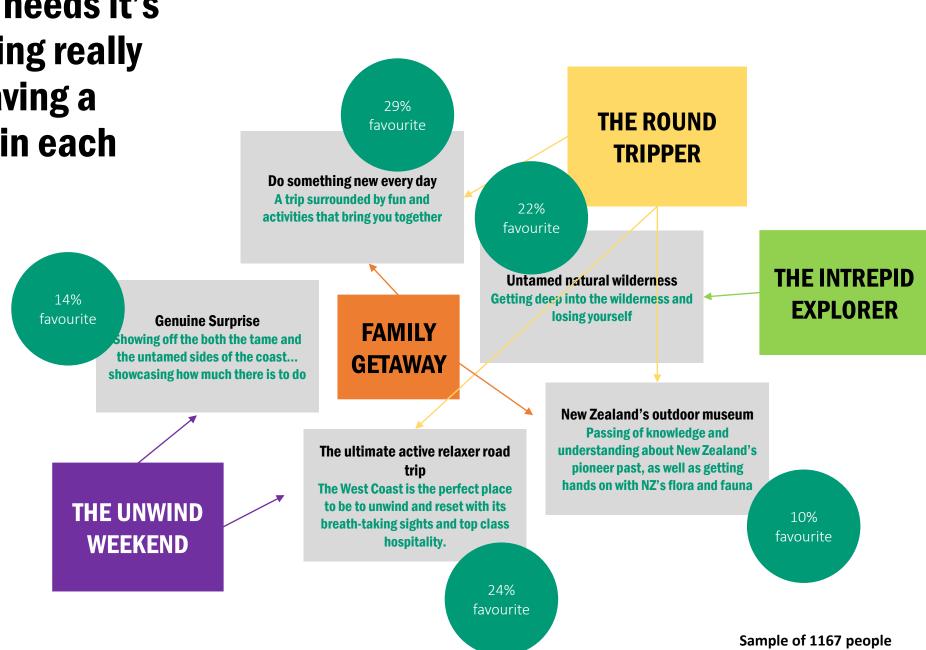
WITHIN MY MEANS

**ASPIRATIONAL** 

**INTERESTING** 



When it comes to needs it's not only about doing really well, it's about having a clear story to tell in each space



# And taking the best of what we offer and showing it to the rest of New Zealand

- We have a destination that is both aspirational and interesting, just not top of mind and a bit hard to get to
- If we focus on salience and making ourselves more front of mind, the easier it will become for consumers to accept our challenging physical location
- It's about building the 'reason why' just that first time. Once we have them in the door, they'll come back for more

Where would we start?



# Giving each one of our towns a singular specific reason 'why' in the minds of consumers

- Having the ability to think 'Reefton has X', 'I can't wait to get to Hokitika to do X' allows
  consumers to compartmentalise what we have to offer, to pick and choose what they want to
  experience, and not overwhelm themselves
- We have already started this process with the Glacier County reposition, but we need to continue down this path throughout the Coast to create higher salience of each of our towns with consumers

This begins to tackle our challenge of cutting through (without spending a lot) and starts to build 'the dream' in all consumers

THINK: Mountain reflections at Lake Brunner, making Hokitika New Zealand's 'pounamu centre', Reefton being a living Settler village















### This has been a One Picture presentation

One Picture believes the best opportunities come from rich, actionable consumer insights that are woven into smart and successful business outcomes. We're dedicated to injecting the customer experience into the organisational bloodstream of our client partners